Supply Chain Disruption

April, 2022

flexport.

Speaker



Business can't expand without Insurance. Making our products more accessible, user friendly and cost effective through embedded distribution and ecosystems is my mission.

- Head's Flexport Insurance Business Globally
- 25 years in the insurance industry
- 10 years on developing InsurTech and digital distribution solutions.
- Former Chief Operating Officer of Embroker
- Vice President of Sales and Middle Market Leader for North America at Hub International.
- Board of Directors for Lucky Truck a digital insurance brokerage focused on the trucking industry.
- Insurtech startup advisor



Julie Zimmer Head of Insurance, Flexport

1. What We Do MATTERS

- Empower the global economy
- Build emerging economies
- Level the playing field for small business

OUR VISION A robust supply chain fuels the growth of the global economy. \$1.1T Globally

Growth of Emerging Economies

Over 1B people lifted out of poverty in China alone

- Employment opportunity
- Gender equality
- Labor development / education
- Healthcare delivery



Some of the Fastest Growing Companies Sell Physical Goods

allbirds	Casper		chewy	BARK =BOX
TIMBUK2	<u>leesa</u>	wayfair	КІТН	ရပၢ၉
Ω	cotopaxi	atoms	SONEST SO	DOLLAR SHAVE CLUB
DRUNK ELEPHANT TM	SONOS	klean (\$) kanteen	DOUS KILL	HARRY'S
M°LEKULE	EVERLANE	WARBY PARKER	HUBBLE •	brooklinen
Outdoor Voices	Reformation	MeUndies	*BOMBAS	BONOBOS



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Macro trend: Supply chain complexity is exploding



	Origin	Destination	Lanes
In the past	5	1	5
2-Day Delivery	5	9	45
1-Day Delivery	5	40	200
Same Day Delivery	5	200	1,000

Port efficiency is a major problem in the US

Singapore Gantry crane operator loading trucks remotely.

170+ cranes - all autonomous - operators only work on exceptions.



Customer Behavior - Warehouse as secondary storage

Overstocking in primary warehouses causes delay in delivery from deconsolidation warehouses.



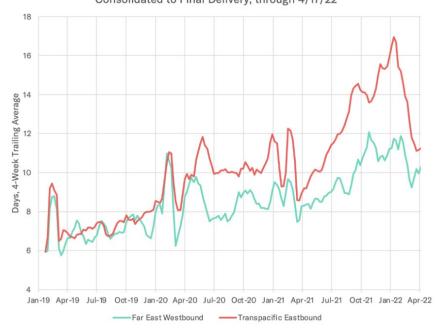


Flexport Timeliness Indicators

Air

Signs of Ascent Return

Consolidated to Final Delivery, through 4/17/22



Sources: Flexport Research

Ocean

Fig. 1 OTI Close to High on FEWB

Cargo Ready Date to Destination Port Departure, through 4/17/22



Sources: Flexport Research

2. This is our New Normal







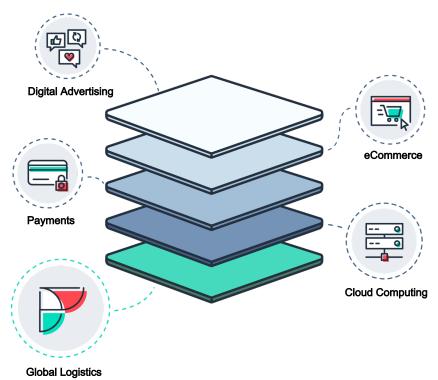
"Every crisis needs a hero, and Ryan Petersen positioned himself as the face of this. He engages where a lot of executives won't. It's what the public wanted to see."

Craig Fuller FreightWaves





Platform Companies Are Powering the Modern Economy



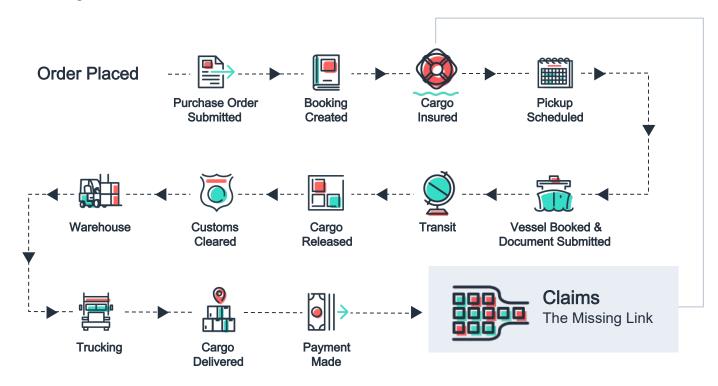


...and Insurtech is ready to respond



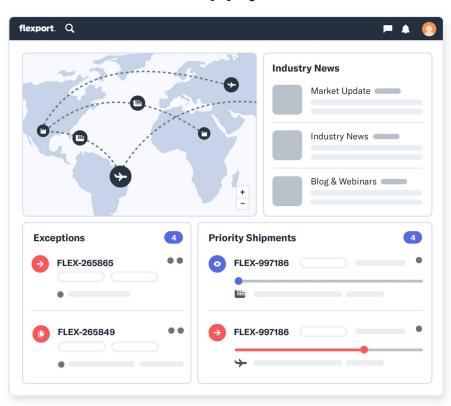
Global Logistics is a Relay Race of Unstructured Data

But public sources won' get us to the finish line.



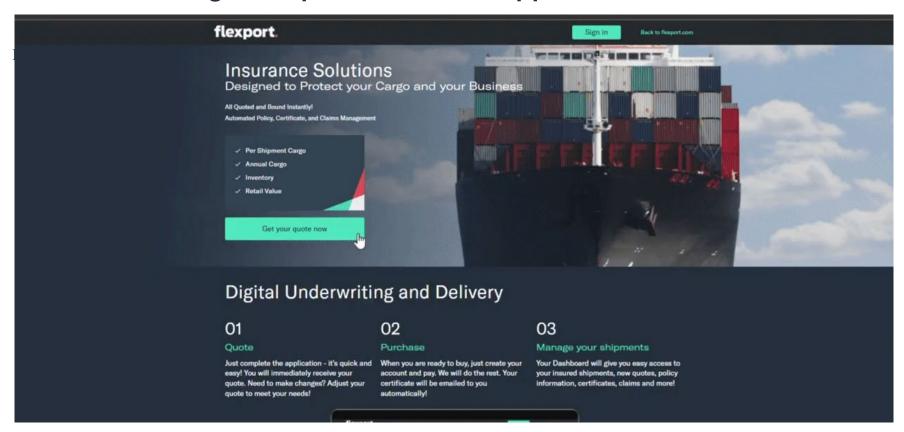
FLEXPORT PLATFORM

Unchain The Supply Chain





Shameless Plug- Flexport Insurance App



3. Innovation is critical and the benefits are exponential

What we can Control



Accessibility

Getting coverage to protect your business <u>has</u> to stop being HARD!



Digital Experiences

Seamless and connected digital experiences



Data Driven Pricing

Use data to dynamically price routes, seasons, commodities, ships, consolidation facilities etc.



Innovate

Risks are changing constantly. We need to find solutions to insulate trade from those risks





4. We MUST do GOOD!

A contribution of \$400,000 pays for a plane load of critical relief supplies and the transportation costs to charter a plane from the U.S. to Eastern Europe. To give you an idea, one plane approximately fits 325 hospital beds and mattresses, or 85 pallets of medical supplies, or 1350 cartons of sanitation kits.



Most Importantly

Make Logistics a Positive Force for Social and Environmental Impact



Freight Has an Outsized Impact

A single shipment can change the trajectory of a crisis.



Shipping Container: 5,000 tarps for emergency shelter

Air Cargo Container:

70,000 masks to protect against infection





Semi Truck:

9,750 meals to feed people in need

Shipping AID is Broken

80%

of aid-agency budgets go to supply chain expenses

Tatham & Christopher (2018), ACF (2018)

60%

of donated items that reach disaster sites are destroyed or unused Halguin-Veras et al (2012)

1 in 33

people worldwide needed humanitarian assistance in 2021. OCHA (2021)





Making a REAL Difference



438 million units of PPE and relief supplies were shipped.

Donations helped Catholic Charities with 88 trucking shipments. One distribution alone fed 1,360 families in San Antonio, Texas.

Airlink and Medical Teams International ship over 170k necessities for health and hygiene like soap and diapers and 1,250 disease prevention kits to refugees in Uganda.



Ukraine

\$24.48 raised from over 76K donors

President Zelensky tweeted about Flexport.org's participation with Ashton Kutcher and Mila Kunis' GoFundMe, further reinforcing the critical nature of our response.

777 cubic meters (CBM) of essential relief aid to refugee sites in and around Ukraine



Where Logistics Tackles Clin Change

Over 150,000 tonnes of CO2e Offset

Offsets are invested in Carbonfund.org's third-party verified projects like renewable energy or deforestation prevention, opening the door for customers to claim a Carbonfree® Shipper Status.

Measuring emissions is step one to reducing them. Flexport.org's free carbon calculator sets customers up for sustainability.



In Closing - Remember...

What we do MATTERS

What we do helps global economies thrive, emerging economies grow and small businesses compete.

3 Innovation is Exponential

We MUST continue to innovate as the challenges of supply chains evolve. Creating new and more accessible ways to protect businesses has global impact. 2 This IS our New Normal

Supply chain has and will always be faced with rapidly evolving challenges. This is our new normal. Adapt.

4 We must do GOOD

With great power comes great responsibility!



Thank You.

flexport.